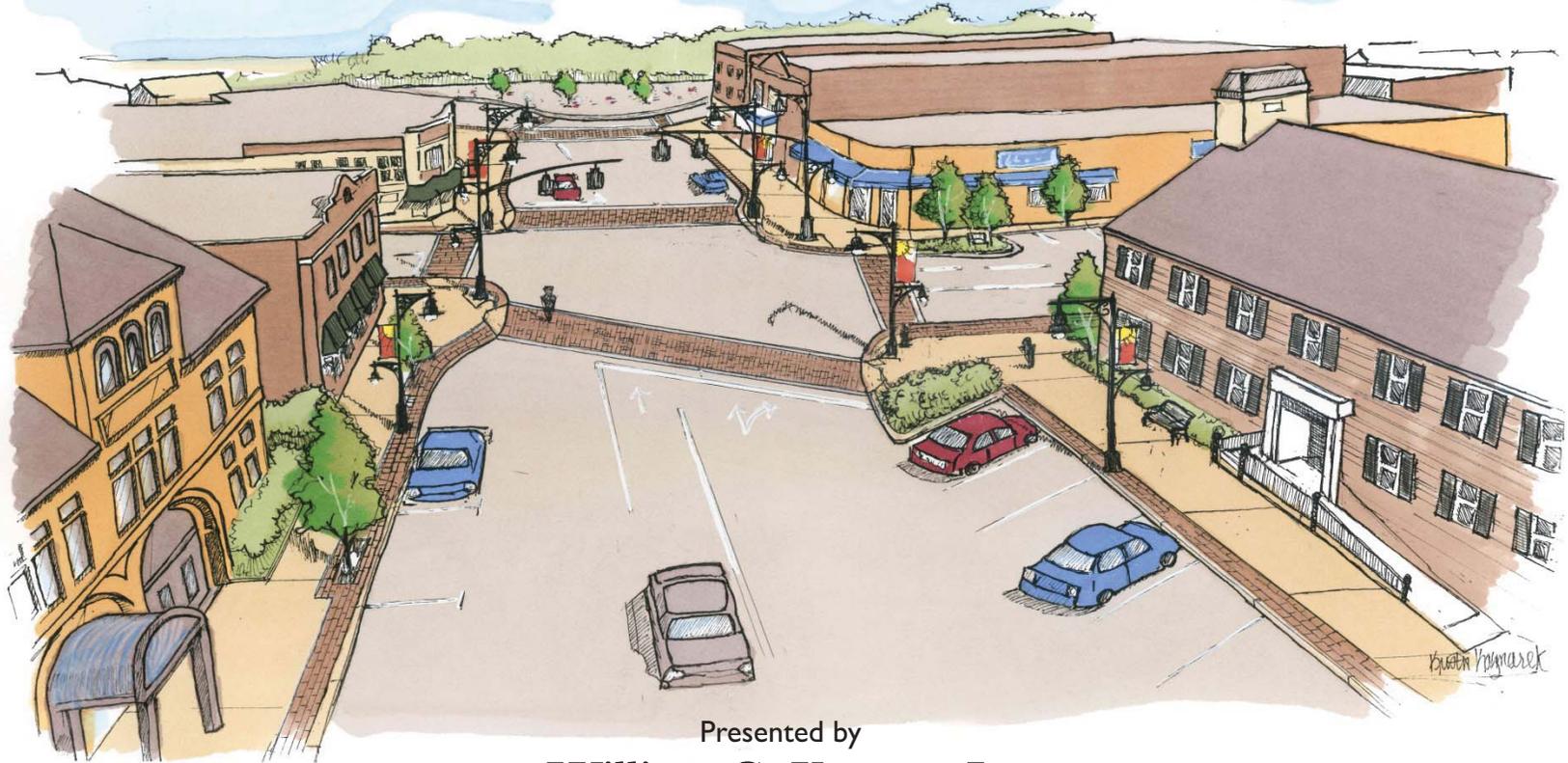


Town of Dedham  
**FY2013 Budget Message**



Presented by  
**William G. Keegan, Jr.**  
Town Administrator



# Presentation Components

- 2012 Year in Review
- 2013 Spending Plan
- Executive Summary of New Initiatives in Budget
- Conclusion



# 2012 in Review | 1

- **ESCO Project**
  - Construction Phase almost complete
  - Energy Management System currently being installed
  - Solar Renewable Energy Credits provide source of revenue
- **Dedham Square Project**
  - \$6.5 Million Project
  - Plan Reviews Completed
  - Initial stages of construction to begin shortly
- **Health Insurance Reform**
  - Plan design change through notification and review
  - Allows for period of negotiation toward an alternative plan
  - Law requires a portion of savings be applied toward mitigation of increased employee costs



## 2012 in Review | 2

- Centralized Facilities Maintenance and Operations
  - New Facilities Department
  - Centralized, Consolidated Budget
  - Protect our investment in facilities
  - Town-wide including Town and School buildings
- Dedham 375 Celebration
- All-America City Award Finalist



# Fiscal 2013 Spending Plan

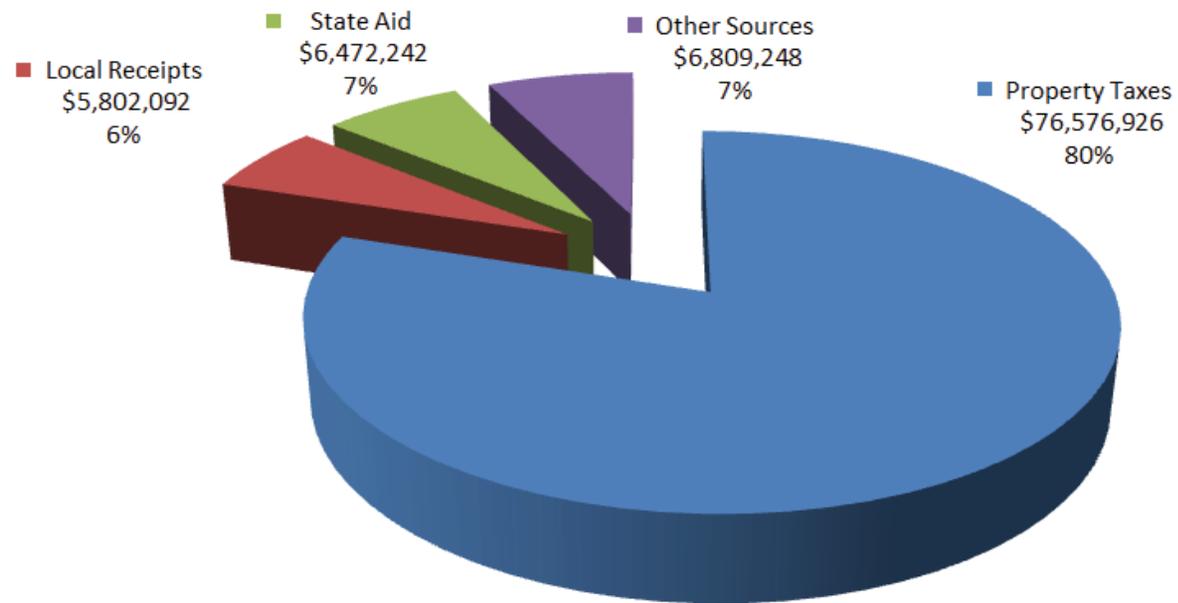
- \$95,660,508 Total Spending Plan
- \$85,119,161 Operating Expenditure Budget
- \$ 8,131,555 Local Assessments
- \$ 2,409,792 State Assessments



# Revenues

- Property Taxes
- Local Receipts
- State Aid
- Other (Including Sewer and Local Options Taxes)

# Revenues by source





# Tax Levy

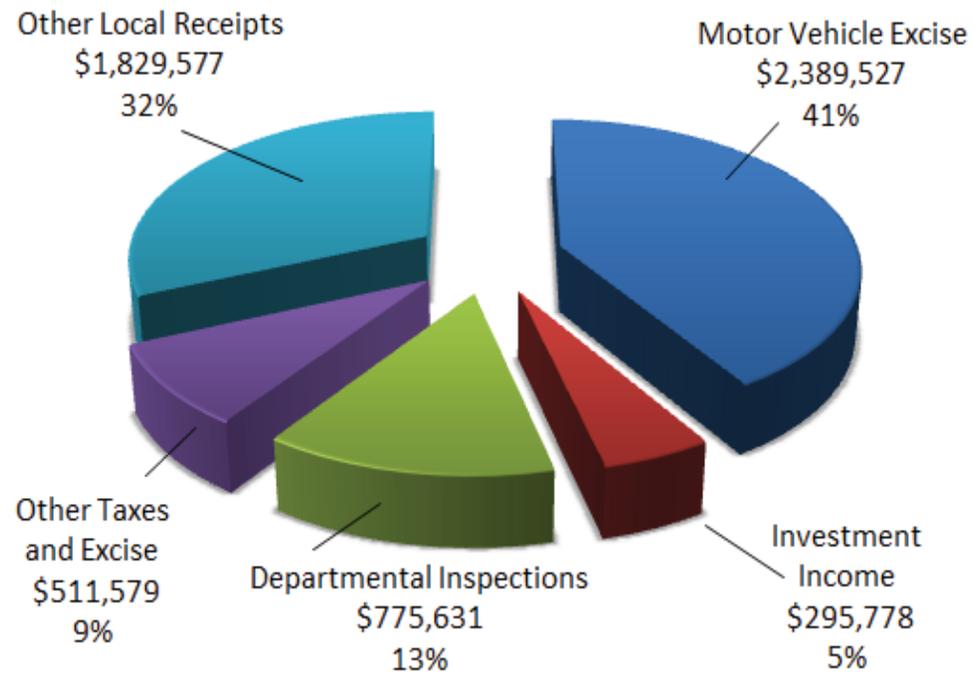
	<b>FY 2012</b>	<b>FY 2013</b>
<b>Prior Year Levy Limit</b>	68,099,488	70,757,562
<b>2½% Increase</b>	1,702,487	1,768,939
<b>New Growth</b>	955,587	350,000
<b>Subtotal</b>	70,757,562	72,876,501
<b>Debt Exclusion</b>	3,753,294	3,700,425
<b>Real &amp; Personal Property</b>	74,510,856	76,576,926



# Local Receipts

	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>
<b>Motor Vehicle Excise</b>	2,454,140	2,714,442	2,000,000	2,389,527
<b>Hotel/Motel/Boat Excise</b>	504,062	630,656	400,000	511,579
<b>Penalty/Interest on taxes</b>	346,494	296,260	125,000	255,918
<b>Departmental - Inspections</b>	1,179,251	722,643	425,000	775,631
<b>Departmental - Cemetery</b>	91,645	82,000	75,000	82,882
<b>Departmental - Libraries</b>	4,059	3,930	200	2,730
<b>Departmental - Other</b>	973,882	1,142,891	275,500	797,424
<b>Licenses &amp; Permits</b>	221,373	217,297	500,000	312,890
<b>Investment Income</b>	240,703	446,630	200,000	295,778
<b>Fines &amp; Forfeits</b>	153,652	139,328	75,000	122,660
<b>Non-Recurring Revenues</b>	267,111	287,121	210,989	255,073
<b>Total</b>	<b>6,436,371</b>	<b>6,683,197</b>	<b>4,286,689</b>	<b>5,802,092</b>

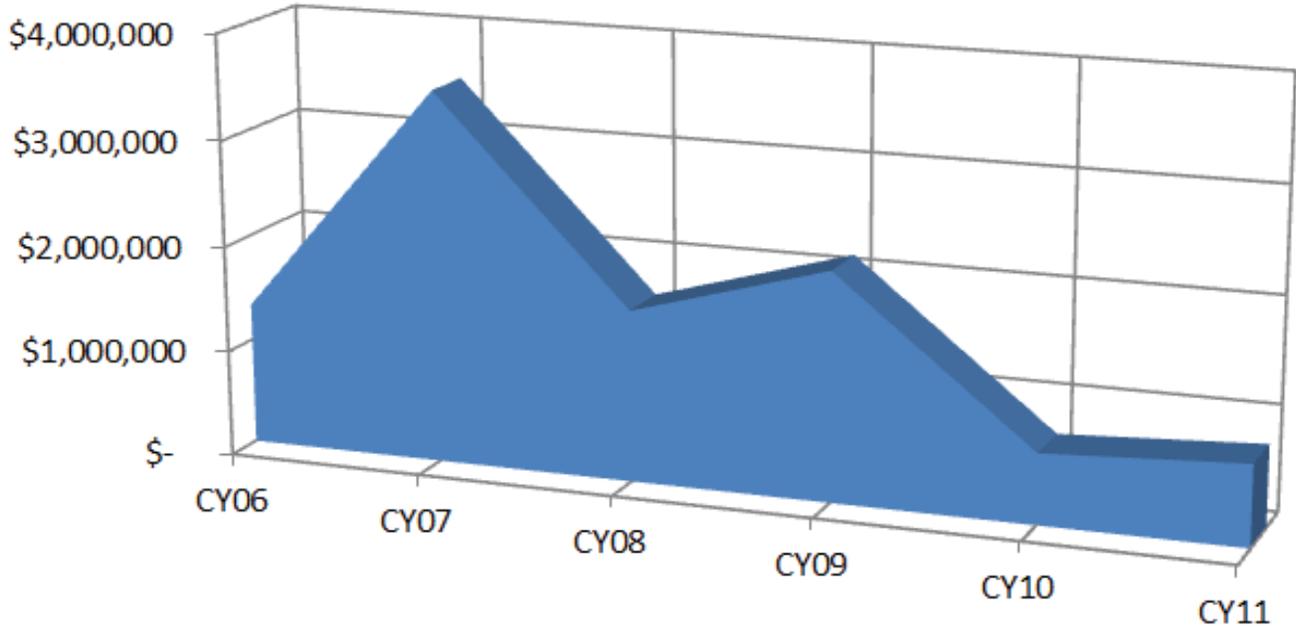
# Local Receipts



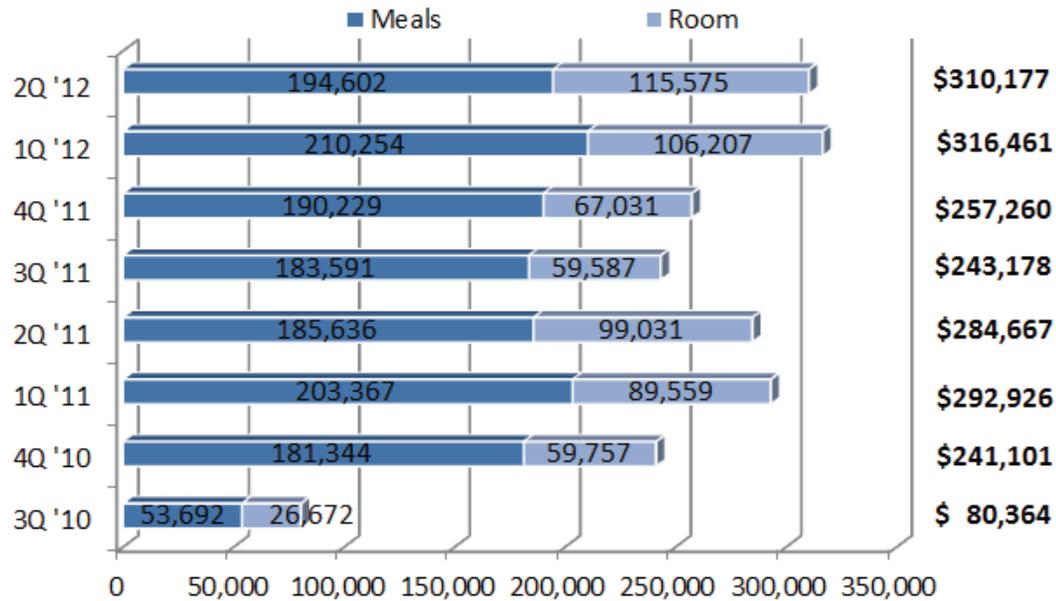


# Building Permit Revenues

calendar year comparison



# Local Option Taxes | Distributions by Quarter



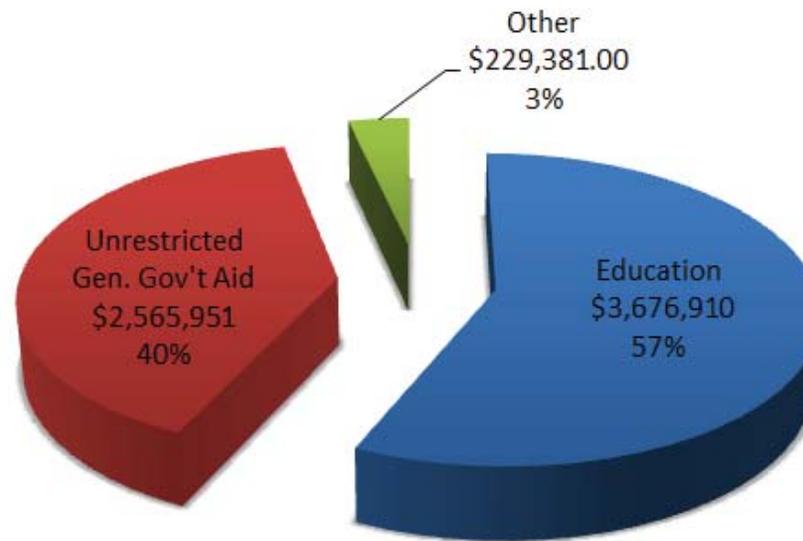
Cumulative  
Total  
\$2,026,135



# State Aid

	FY09	FY10	FY11	FY12	FY13
<b>State Aid</b>					
<b>Education</b>	3,984,427	3,936,362	3,693,376	3,701,136	3,676,910
<b>Unrestricted General Gov't Aid</b>	0	2,881,188	2,765,940	2,565,951	2,565,951
<b>Additional Assistance</b>	1,550,298	0	0	0	0
<b>Lottery</b>	2,519,651	0	0	0	0
<b>Other</b>	524,934	264,742	253,037	207,498	229,381
<b>Total State Aid</b>	8,579,310	7,082,292	6,712,353	6,474,585	6,472,242
			<b>Overall Decrease</b>	2,107,068	

# State Aid





# Expenditures by Function

- Administrative Services
- Community Services
- Debt Service
- Education
- Facilities Operations and Maintenance
- Fringe Benefits
- Public Safety
- Public Works

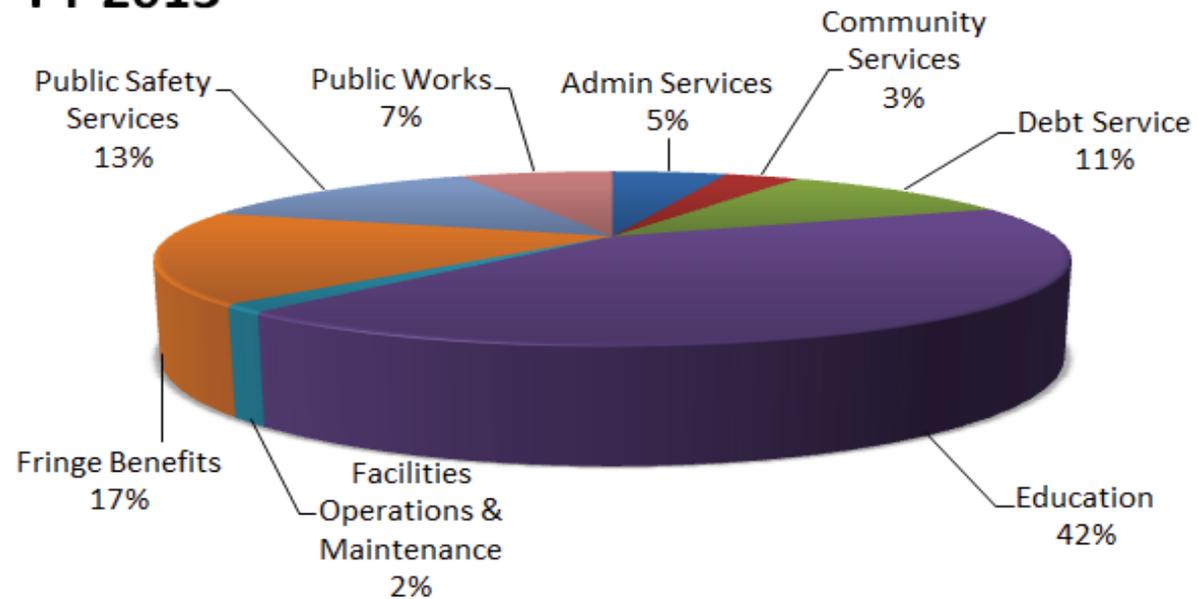


# Operating Budget

	<b>FY12</b>	<b>FY13</b>	<b>Difference</b>	<b>%</b>
<b>Admin. Services</b>	4,302,282	4,420,300	118,018	2.7
<b>Community Services</b>	2,696,943	2,742,787	45,844	1.7
<b>Debt Service</b>	8,767,500	9,058,000	290,500	3.3
<b>Education</b>	34,405,320	35,911,100	1,505,780	4.4
<b>Facilities Operations &amp; Maintenance</b>	1,067,677	1,242,342	174,665	16.4
<b>Fringe Benefits</b>	13,817,625	14,664,500	846,875	6.1
<b>Pub. Safety Services</b>	11,371,333	11,250,507	(120,826)	-1.1
<b>Public Works Serv.</b>	5,686,640	5,829,625	142,985	2.5
<b>Total</b>	<b>82,115,320</b>	<b>85,119,161</b>	<b>3,003,842</b>	<b>3.7</b>

# Expenditures by Function

**FY 2013**





# Administrative Services

- Overall increase of \$118,018 or 2.74% compared to FY2012
- Major increase due to Liability and Property Insurance and Workers Comp Audit Assessment
- Increase in Reserve Fund due to forecasted fuel costs



# Community Services

- Overall Increase of \$45,853 over 2012 Budget or 1.7%
- Fully funded state requirements for Library – prior year received a waiver and reduced grant
- New Assistant Director of Recreation Programs – intent to become self-supporting through program revenues
- Evaluation Report on Endicott Estate expected shortly



## Education

- Overall Increase of \$1,505,780 or 4% over FY2012
- Dedham Public Schools increase of \$1.3 Million (94% of request)
- New Avery School – 57% increase in square footage over previous school
- Expanded Classroom Capabilities
- Cutbacks in Federal Funding
- BHRS Assessment projected to increase 11% - headcount from 46 to 50; Norfolk Agricultural School charging tuition

# Newly Constructed Avery School





# Facilities Maintenance

- New Department
- Collaboration between Town and School
- Consolidated Budget – nearly \$4.5 Million
- Over 20 buildings valued at over \$102 Million
- Substantial Investment that needs to be protected and maintained

# Facilities | Buildings - Value and Size

## FY 2012-2013

DEDHAM Facilities Operations		Building Value	Square Footage	Building Value Square Footage	
<b>School District (7 Buildings)</b>	<b>87,324,400</b>	<b>712,322</b>	<b>Town Hall</b>	<b>4,454,100</b>	<b>60,950</b>
Avery	23,000,000	61,000	Town Hall	1,931,400	17,744
Greenlodge	4,404,300	51,084	434 Washington Street	220,700	4,242
Oakdale	2,201,200	48,909	123 High Street (Old Avery)	2,302,000	38,964
Riverdale	4,863,100	37,299	<b>DPW</b>	<b>1,341,200</b>	<b>18,267</b>
ECEC	2,915,100	37,026	Office Building	1,121,500	13,800
Middle School	30,282,700	169,681	DPW Garage	219,700	4,467
High School	19,658,000	307,323	<b>Police</b>	<b>856,800</b>	<b>14,821</b>
<b>Library</b>	<b>2,964,600</b>	<b>21,822</b>	<b>Fire</b>	<b>1,898,800</b>	<b>18,048</b>
Main Library	2,021,400	17,546	Main Fire Station	1,355,800	11,956
Edicott Branch	943,200	4,276	East Fire Station	543,000	6,092
<b>Parks/Rec.</b>	<b>573,200</b>	<b>20,646</b>	<b>Endicott Estate</b>	<b>3,331,100</b>	<b>27,720</b>
Dolan Center		8,902	Endicott Estate	3,331,100	25,228
Pool		11,744	Endicott Cottage	187,200	2,492
			<b>Total</b>	<b>\$102,744,200</b>	<b>894,596</b>



# Fringe Benefits

- Overall Increase of \$846,875
- Health Insurance Projected to Increase \$230K only 2.4% compared to over 6% increase in FY2012
- Adopted Municipal Health Insurance Reform Act – discussions ongoing
- Expect changes to be effective as of July 1, 2012



# Public Safety

- Public Safety Study to Evaluate Police and Fire Operations to be presented later this evening
- Decrease of \$120,826 or 1% compared to FY2012 however, maintains level service
- Implementation of study recommendations will be evaluated and prioritized



# Public Works

- Increase of \$142,985 or 2.5% over FY2012
- Rubbish and Recycling Costs Increased \$50,000 – first increase in 4 years – expected to rise due to CPI adjustment of trash disposal and increased fuel costs
- Increases in Vehicle Fuels and Snow & Ice
- Street Light operations being evaluated – considering LED installations



# Debt Service

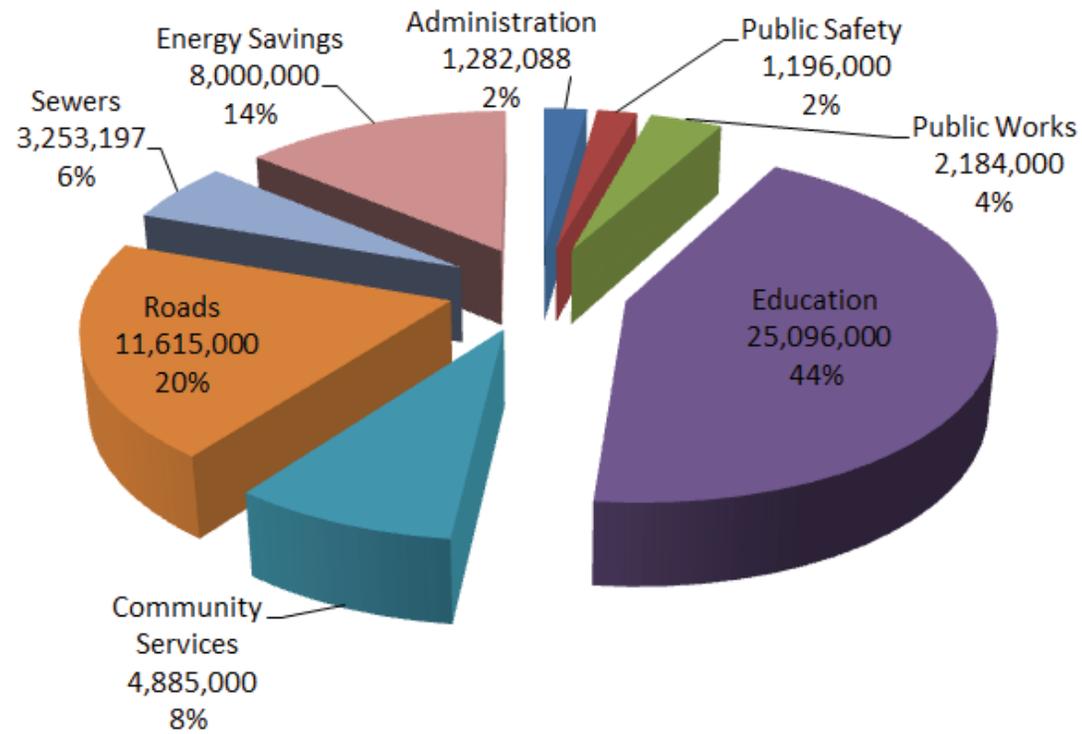
- Total FY2013 Debt Service Budget is \$9,058,000
- Overall Increase of \$290,500 or 3%
- Total Excluded Debt \$29,991,989
- Total Non Excluded Debt \$27,519,295

# Excluded/Non-Excluded Debt



Debt Outstanding as of June 30, 2012 \$57,511,284

# Debt by Function





## OPEB

- Other Post Employment Benefits – Retiree Health Insurance Liability
- GASB Requirement
- Original estimate \$112 Million if no contributions
- Funded \$2.5 Million to date, and continue to budget
- Current liability \$74 Million



# Executive Summary

## NEW INITIATIVES

- Health Care Reform
- Central Facilities
- Central Supplies
- New Financial Management System
- Evaluation of Endicott Estate
- Public Safety Goals
- Central IT and Human Resources for FY2014



## Conclusion

- **Balanced Budget – Including a substantial contribution to OPEB**
- **Focus on Dedham Square, New Avery School, Re-use of original Avery School, Planning for new Public Safety Facilities**
- **We want to continue the momentum**